



**Essex Company, LLC**  
670 N. Commercial Street, Suite 204  
Manchester, NH 03101

**Via eFiling**

November 28, 2023

Kimberly D. Bose, Secretary  
Federal Energy Regulatory Commission  
888 First Street, N.E.  
Washington, D.C. 20426

Re: Lawrence Hydroelectric Project (FERC No. 2800-054)  
Filing of Proposed Study Plan

Dear Secretary Bose:

Essex Company, LLC (Essex) is the Licensee, owner, and operator of the Lawrence Hydroelectric Project (FERC No. 2800) (Project or Lawrence Project). The Lawrence Project is located on the Merrimack River in the City of Lawrence in Essex County, Massachusetts. The Project was licensed by the Federal Energy Regulatory Commission (FERC or Commission) on December 4, 1978 (with an effective date of December 1, 1978), and the license expires on November 30, 2028. Accordingly, Essex is pursuing a new license for the Project pursuant to the Commission's Integrated Licensing Process (ILP), as described at 18 CFR Part 5 of the Commission's regulations. In accordance with 18 CFR §5.11 of the Commission's regulations, Essex is filing this Proposed Study Plan (PSP) with the Commission in support of relicensing the Project.

On June 26, 2023, Essex filed a Notice of Intent (NOI) to file an application for a new license and on June 16, 2023 Essex filed a Pre-Application Document (PAD) for the relicensing of the Project. Essex also distributed the documents in accordance with 18 CFR §5.5(c). The Commission issued Scoping Document 1 (SD1) for the Project on August 15, 2023. SD1 was intended to advise resource agencies, Indian tribes, and other stakeholders as to the proposed scope of the Environmental Analysis (EA) and to seek additional information pertinent to the Commission's analysis. As provided in 18 CFR §5.8(a) and §5.18(b), the Commission issued a notice of commencement of the relicensing proceeding concomitant with SD1.

On September 13 and 14, 2023, the Commission held public scoping meetings in Lawrence, Massachusetts. During these meetings, FERC staff presented information regarding the ILP and details regarding the study scoping process and how to request a relicensing study, including the Commission's study criteria. In addition, FERC staff solicited comments regarding the scope of issues and analyses for the EA. Pursuant to 18 CFR §5.8(d), a public site visit of the Project was conducted on September 13, 2023.

Resource agencies, Indian tribes, and other interested parties were afforded a 60-day period to request studies and provide comments on the PAD and SD1. The comment period was initiated with the Commission's August 15, 2023 notice and concluded on October 14, 2023.

## Proposed Study Plan

Essex has evaluated all the study requests submitted by the stakeholders, with a focus on the requests that specifically addressed the seven criteria set forth in §5.9(b) of the Commission's ILP regulations, as discussed above. For the study requests that did not attempt to address the seven study criteria, where appropriate, Essex considered the study in the context of providing the requested information in conjunction with one of Essex's proposed studies.

Based on Essex's review of the requested studies, FERC criteria for study requests under the ILP, and available information (e.g., associated with the previous licensing effort or resulting from ongoing monitoring activities), Essex is proposing the following 10 studies to be performed in support of issuing a new license for the Project:

1. Upstream Anadromous Fish Passage Assessment
2. Upstream American Eel Passage Assessment
3. American Eel Upstream Passage Siting Study
4. Project Operations and Fish Stranding Study
5. Freshwater Mussel Habitat Assessment and Survey
6. Water Quality Study
7. Three-Dimensional Computational Fluid Dynamics (CFD) Modeling
8. Recreation Facilities, Use, and Aesthetics Study
9. Historically Significant Waterpower Equipment Study
10. Condition Assessment of Historic Properties and Associated Canal System

Additionally, as described in the PSP, in lieu of performing downstream fish passage studies, Essex proposes to provide protection, mitigation, and enhancement measures (PM&Es) to limit or prevent fish entrainment through the Project's turbines. Essex understands that while fish entrainment during downstream passage may be mitigated by this PM&E, the existing downstream fish bypass survival for emigrating diadromous species (i.e., adult and juvenile alosines and adult American eel) will need evaluation at a later date. Relatedly, at this time, Essex is not proposing the Diadromous Fish Behavior, Movement, and Project Interaction Study as requested by certain resource agencies. Essex recognizes the importance of the goals of the study to assess migratory fish behavior in and around the Lawrence Project tailrace. However, the design of this study would be greatly informed by, and is also largely contingent on, the results of the Three-Dimensional CFD Modeling Study. Essex believes that planning and designing the Diadromous Fish Behavior, Movement, and Project Interaction Study is more efficiently informed by the results of the CFD Modeling Study in hand. Essex anticipates developing the details of this study in consultation with the resource agencies at a more appropriate time.

Essex is filing the PSP with the Commission electronically and is distributing this letter to the parties listed on the distribution list attached to this cover letter. For parties listed on the distribution list, Essex is distributing this letter via email; otherwise, Essex is distributing this letter via U.S. mail. All parties interested in the relicensing process may obtain a copy of the PSP electronically through FERC's eLibrary system at

<https://elibrary.ferc.gov/idmws/search/fercgensearch.asp> under docket number P-2800. If any party would like to request a CD containing an electronic copy of the PSP, please contact Kevin Webb, Hydro Licensing Manager for Essex, at the information listed below.

Comments on this PSP, including any additional or revised study requests, must be filed by March 11, 2024. Comments must include an explanation of any study plan concerns, and any accommodations reached with Essex regarding those concerns (18 CFR §5.12). Any proposed modifications to this PSP must address the Commission's criteria as presented in 18 CFR §5.9(b). As necessary, after the comment period closes, Essex will prepare a Revised Study Plan (RSP) that will address interested parties' comments to the extent practicable. Pursuant to the ILP, Essex will file the RSP with the Commission on or before April 10, 2024, and the Commission will issue a final Study Plan Determination by May 10, 2024.

### **Initial Proposed Study Plan Meeting**

Pursuant to 18 CFR §5.11(e) of the Commission's ILP regulations, Essex is providing information regarding the PSP Meeting that will be held for the purposes of clarifying the PSP, explaining information gathering needs, and resolving outstanding issues associated with the proposed studies. As noted by the Process Plan and Schedule, Essex must hold the meeting by January 11, 2024. Accordingly, Essex will hold the PSP Meeting on January 4 and 5 at the Elks Lodge at 652 Andover St, Lawrence, Massachusetts. Additional details regarding the meeting are presented below.

- **Date: January 4 and 5, 2024**
- **Time: 9:00 AM to 4:00 PM**
- **Location: Elks Lodge at 652 Andover St, Lawrence, Massachusetts 01843**

To assist with meeting planning and logistics, Essex respectfully requests that individuals or organizations who plan to attend the meeting please RSVP by sending an email to Kelsey Iffert at [Kelsey.Iffert@hdrinc.com](mailto:Kelsey.Iffert@hdrinc.com) on or before December 22, 2023.

If there are any questions regarding the PSP or PSP Meeting, please do not hesitate to contact Kevin Webb at (978) 935-6039 or at [kwebb@patriohydro.com](mailto:kwebb@patriohydro.com).

Sincerely,

**Essex Company, LLC**



Kevin Webb  
Hydro Licensing Manager

**Lawrence Hydroelectric Project (FERC No. 2800)  
Distribution List**

**Federal and State Agencies**

John Eddins, PhD  
Advisory Council on Historic Preservation  
Archaeologist/Program Analyst  
401 F Street NW  
Suite 308  
Washington, DC 20001-2637

Kimberly Bose  
Federal Energy Regulatory Commission  
Secretary  
888 1st Street NE  
Washington, DC 20426

John Spain  
Federal Energy Regulatory Commission  
New York Regional Office  
Office of Energy Projects  
Division of Dam Safety and Inspections

David Deas  
Massachusetts Department of Conservation  
and Recreation  
Park Supervisor  
1 Jackson St.  
Lawrence, MA 01840

Massachusetts Department of Conservation  
and Recreation  
Office of Dam Safety  
John Augustas Hall  
180 Beaman Street  
West Boylston, MA 01583-1109

Michael Judge  
Massachusetts Department of Energy  
Resources  
Renewable Energy Division Director  
100 Cambridge Street  
Suite 1020  
Boston, MA 02114-2533

Michael Stroman  
Massachusetts Department of  
Environmental Protection  
Bureau of Water Resources, Wetlands  
Program  
100 Cambridge Street  
Boston, MA 02108

Deirdre Desmond, Esq  
Massachusetts Department of  
Environmental Protection  
One Winter Street  
Boston, MA 02108

Pam Harvey  
Massachusetts Department of  
Environmental Protection  
Vice President for Advocacy  
One Winter Street  
Boston, MA 02108

David Hilgeman  
Massachusetts Department of  
Environmental Protection  
Senior Environmental Engineer  
100 Cambridge Street  
Suite 900  
Boston, MA 02108

Stephanie Moura  
Massachusetts Department of  
Environmental Protection  
Director, Division of Wetlands and  
Waterways  
One Winter Street  
Boston, MA 02108

Richard Chase  
Massachusetts Department of  
Environmental Protection  
Watershed Planning Program  
8 New Bond Street  
Worcester, MA 01606

**Lawrence Hydroelectric Project (FERC No. 2800)  
Distribution List**

Massachusetts Department of Fish and  
Game  
251 Causeway Street  
Suite 400  
Boston, MA 02114

Massachusetts Department of Public  
Utilities  
One South Station  
Boston, MA 02110

Matthew Ayer  
Massachusetts Division of Fisheries &  
Wildlife  
1 Rabbit Hill Road  
Westborough, MA 01581

Joseph Larson  
Massachusetts Division of Fisheries &  
Wildlife  
Chairman  
1 Rabbit Hill Road  
Westborough, MA 01581

Steve Mattocks  
Massachusetts Division of Fisheries &  
Wildlife  
Fisheries Operations Biologist  
1 Rabbit Hill Road  
Westborough, MA 01581

Rebecca Quinones  
Massachusetts Division of Fisheries &  
Wildlife  
Stream Biologist Project Leader  
1 Rabbit Hill Road  
Westborough, MA 01581

Ben Gahagan  
Massachusetts Division of Marine Fisheries  
Diadromous Fisheries Biologist  
251 Causeway Street  
Suite 400  
Boston, MA 02114

Rebecca Tepper  
Massachusetts Executive Office of Energy  
& Environmental Affairs  
100 Cambridge Street  
9th Floor  
Boston, MA 02114

Jonathan Patton  
Massachusetts Historical Commission  
Preservation Planner  
220 Morrissey Boulevard  
Boston, MA 02125-3314

Brona Simon  
Massachusetts Historical Commission  
State Historic Preservation Officer  
220 Morrissey Boulevard  
Boston, MA 02125-3314

Massachusetts Historical Commission  
Secretary of the Commonwealth  
220 Morrissey Boulevard  
Boston, MA 02125-3314

Bill Saloma  
Massachusetts Office of Dam Safety  
180 Beaman Street  
West Boylston, MA 01583

Massachusetts Office of the Attorney  
General  
1 Ashburton Place  
Boston, MA 02108-1518

Benjamin German  
National Marine Fisheries Service  
Marine Habitat Resource Specialist  
55 Great Republic Drive  
Gloucester, MA 01930

Bjorn Lake  
National Marine Fisheries Service  
55 Great Republic Drive  
Gloucester, MA 01930

**Lawrence Hydroelectric Project (FERC No. 2800)  
Distribution List**

Duncan Hay  
National Park Service  
Northeast Region  
15 State Street  
Boston, MA 02109

Kevin Mendik  
National Park Service  
Hydro Program Manager  
15 State Street  
Boston, MA 02109

Misty Anne Marold  
Natural Heritage Endangered Species  
Program  
Senior Review Biologist  
Massachusetts Division of Fisheries &  
Wildlife  
1 Rabbit Hill Road  
Westborough, MA 01581

Matt Carpenter  
New Hampshire Fish and Game  
Department  
Fisheries Biologist  
11 Hazen Drive  
Concord, NH 03301

Chris Boelke  
NOAA Fisheries Service  
Chief, New England Branch  
55 Great Republic Drive  
Gloucester, MA 01930

Harold Peterson  
US Department of the Interior  
Bureau of Indian Affairs  
545 Marriott Drive  
Suite 700  
Nashville, TN 37214

Leonard Rawlings, P.G.  
Eastern Regional Hydrologist  
US Department of the Interior  
Bureau of Indian Affairs  
545 Marriott Drive  
Suite 700  
Nashville, TN 37214

Dave Saunders  
Regional Archaeologist  
US Department of the Interior  
Bureau of Indian Affairs  
545 Marriott Drive  
Suite 700  
Nashville, TN 37214

US Department of the Interior  
Office of the Solicitor, Northeast Region  
15 State Street  
8th Floor  
Boston, MA 02109-3502

Ed Reiner  
US Environmental Protection Agency  
Region 1 - New England  
5 Post Office Square  
Mail Code: OEP06-3  
Boston, MA 02109-3912

Ken Hogan  
US Fish and Wildlife Service  
Hydropower Program Coordinator  
70 Commercial Street  
Suite 300  
Concord, NH 03301

Douglas Smithwood  
US Fish and Wildlife Service  
Fish Biologist  
Central New England Fish and Wildlife  
Conservation Office  
151 Broad Street  
Nashua, NH 03063

**Lawrence Hydroelectric Project (FERC No. 2800)  
Distribution List**

Bryan Sojkowski  
US Fish and Wildlife Service  
Civil Engineer  
300 Westgate Center Drive  
Hadley, MA 01035

US Forest Service  
Region 9 - Eastern Region (Midwest and  
Northeast)  
626 East Wisconsin Avenue  
Milwaukee, WI 53202

**Indian Tribes**

David Weeden  
Mashpee Wampanoag Tribe  
Tribal Historic Preservation Officer  
483 Great Neck Road South  
Mashpee, MA 2649

Cedric Cromwell  
Mashpee Wampanoag Tribe  
Chairman  
483 Great Neck Road South  
Mashpee, MA 02650

Jeffery C. Bendremer  
Stockbridge Munsee Community  
Tribal Historic Preservation Officer  
86 Spring Street  
Williamstown, MA 01267

Shannon Holsey  
Stockbridge Munsee Community  
President  
N8476 MohHeConNuck Road  
Bowler, WI 54416

Cheryl Andrew-Maltais  
Wampanoag Tribe of Gay Head  
Chairwoman  
20 Black Brook Road  
Aquinnah, MA 02535

Bettina Washington  
Wampanoag Tribe of Gay Head  
Tribal Historic Preservation Officer  
20 Black Brook Road  
Aquinnah, MA 02535

**Municipalities**

Kassandra Gove  
City of Amesbury, MA  
Mayor  
62 Friend Street  
2nd floor  
Amesbury, MA 01913

James Fiorentini  
City of Haverhill, MA  
Mayor  
4 Summer Street  
Haverhill, MA 01830

Gregory Del Rosario  
City of Lawrence, MA  
City Council  
200 Common Street  
Lawrence, MA 01839

Brian De Peña  
City of Lawrence, MA  
Mayor  
200 Common Street  
3rd Floor Room 309  
Lawrence, MA 01840

Marc Laplante  
City of Lawrence, MA  
City Council President, District F Councilor  
29 Curso Avenue  
Lawrence, MA 01843

Daniel McCarthy  
City of Lawrence, MA  
Land Use Planner/ Conservation Agent  
12 Methuen Street  
Lawrence, MA 01840

**Lawrence Hydroelectric Project (FERC No. 2800)  
Distribution List**

Jeannie O'Rand  
City of Lawrence, MA  
Administrative Assistant, Boards &  
Commissions  
12 Methuen Street  
Lawrence, MA 01840

Frank Surillo  
City of Lawrence, MA  
Asset Officer  
12 Methuen Street  
Lawrence, MA 01840

Ana Levy  
City of Lawrence, MA  
Councilor  
200 Common Street  
3rd Floor Room 309  
Lawrence, MA 01840

Jeovanny Rodriguez  
City of Lawrence, MA  
City Council District D  
32 Gale Street  
Lawrence, MA 01841

Celina Reyes  
City of Lawrence, MA  
Councilor  
77 Coolidge Street  
Lawrence, MA 01840

William Hale  
City of Lawrence, MA  
Water Commissioner  
200 Common Street  
Suite 204  
Lawrence, MA 01840

Daniel Lahiff  
City of Lawrence, MA  
Supervisor  
200 Common Street  
Suite 204  
Lawrence, MA 01840

Sokhary Chau  
City of Lowell, MA  
Mayor  
375 Merrimack Street  
2nd Floor, Room 50  
Lowell, MA 01852

Tom Golden  
City of Lowell, MA  
City Manager  
375 Merrimack Street  
2nd Floor, Room 43  
Lowell, MA 01852

Neil Perry  
City of Methuen, MA  
Mayor  
41 Pleasant Street  
Methuen, MA 01844

Thomas Lannan  
City of Methuen, MA  
Superintendent of the Water Plant  
41 Pleasant Street  
Methuen, MA 01844

Joseph Giarrusso  
City of Methuen, MA  
Conservation Division  
41 Pleasant Street  
Methuen, MA 01844

Jim Donchess  
City of Nashua, NH  
Mayor  
229 Main Street  
PO Box 2019  
Nashua, NH 03061

Sean Reardon  
City of Newburyport, MA  
Mayor  
60 Pleasant Street  
Newburyport, MA 01950



**Lawrence Hydroelectric Project (FERC No. 2800)  
Distribution List**

Scott Galvin  
City of Woburn, MA  
Mayor  
10 Common Street  
Woburn, MA 01801

Andrew Flanagan  
Town of Andover, MA  
Town Manager  
36 Bartlet Street  
Andover, MA 01810

Christopher Cronin  
Town of Andover, MA  
Director of Public Works  
36 Bartlet Street  
Andover, MA 01810

Carlos Jaquez  
Town of Andover, MA  
Deputy Director of Public Works  
36 Bartlet Street  
Andover, MA 01810

Marisa Browning-Kamins  
Town of Andover, MA  
Conservation Land Manager  
36 Bartlet Street  
Andover, MA 01810

Michael Lindstrom  
Town of Andover, MA  
Deputy Town Manager  
36 Bartlet Street  
Andover, MA 01810

Brian Peña  
Town of Andover, MA  
Water Treatment Superintendent  
36 Bartlet Street  
Andover, MA 01810

John Apple  
Town of Atkinson, NH  
Town Administrator  
19 Academy Avenue  
Atkinson, NH 03811

John Curran  
Town of Billerica, MA  
Town Manager  
365 Boston Road  
Office 207  
Billerica, MA 01821

Matthew Coogan  
Town of Boxford, MA  
Town Administrator  
7A Spofford Road  
Boxford, MA 01921

Paul Sagarino, Jr.  
Town of Burlington, MA  
Town Administrator  
29 Center Street  
Burlington, MA 01803

Paul Cohen  
Town of Chelmsford, MA  
Town Manager  
50 Billerica Road  
Chelmsford, MA 01824

Steve Bartha  
Town of Danvers, MA  
Town Manager  
1 Sylvan Street  
Danvers, MA 01923

Lisa Hultgren  
Town of Derry, NH  
Town Moderator  
14 Manning Street  
Derry, NH 03038

**Lawrence Hydroelectric Project (FERC No. 2800)  
Distribution List**

Ann Vandal  
Town of Dracut, MA  
Town Manager  
62 Arlington Street  
Dracut, MA 01826

Orlando Pacheco  
Town of Georgetown, MA  
Town Administrator  
1 Library Street  
Georgetown, MA 01833

Rebecca Oldham  
Town of Groveland, MA  
Town Administrator  
183 Main Street  
Groveland, MA 01834

Neil Reardon  
Town of Hampstead, NH  
Town Moderator  
11 Main Street  
Hampstead, NH 03841

Steve Malizia  
Town of Hudson, NH  
Administrator  
12 School Street  
Hudson, NH 03051

Michael Malaguti  
Town of Londonderry, NH  
Town Manager  
268B Mammoth Road  
Londonderry, NH 03053

Robert Dolan  
Town of Lynnfield, MA  
Town Administrator  
55 Summer Street  
Lynnfield, MA 01940

Benjamin Beaulieu  
Town of Merrimac, MA  
Chairman  
4 School Street  
Merrimac, MA 01860

Andrew Sheehan  
Town of Middleton, MA  
Town Administrator  
48 South Main Street  
Middleton, MA 01949

Melissa Rodrigues  
Town of North Andover, MA  
Town Manager  
120 Main Street  
North Andover, MA 01845

Michael Gilleberto  
Town of North Reading, MA  
Town Administrator  
235 North Street  
North Reading, MA 01864

Joseph Roark  
Town of Pelham, NH  
Town Administrator  
6 Village Green  
Pelham, NH 03076

Greg Colby  
Town of Plaistow, NH  
Town Manager  
145 Main Street  
Plaistow, NH 03865

Mark Dockser  
Town of Reading, MA  
Chair, Board of Selectmen  
16 Lowell Street  
Reading, MA 01867

**Lawrence Hydroelectric Project (FERC No. 2800)  
Distribution List**

Fidel Maltez  
Town of Reading, MA  
Town Manager  
16 Lowell Street  
Reading, MA 01867

Deborah Eagan  
Town of Rowley, MA  
Town Administrator  
139 Main Street  
PO Box 275  
Rowley, MA 01969

Christopher Dillon  
Town of Salem, NH  
Town Manager  
33 Geremonty Drive  
Salem, NH 03079

Dennis Sheehan  
Town of Stoneham, MA  
Town Administrator  
35 Central Street  
2nd Floor  
Stoneham, MA 02180

Richard Montuori  
Town of Tewksbury, MA  
Town Manager  
1009 Main Street  
2nd Floor  
Tewksbury, MA 01876

Brian Gilbert  
Town of Tewksbury, MA  
DPW Superintendent  
999 Whipple Rd  
Tewksbury, MA 01876

Scott Brinch  
Town of Tewksbury, MA  
Assistant Superintendent—Utilities  
999 Whipple Rd  
Tewksbury, MA 01876

Kevin Harutunian  
Town of Topsfield, MA  
Town Administrator  
8 West Common Street  
Topsfield, MA 01983

Matt Hanson  
Town of Tyngsborough, MA  
Town Administrator  
25 Bryants Lane  
Tyngsborough, MA 01879

Ronald Keohane  
Town of Tyngsborough, MA  
Chair, Board of Selectmen  
25 Bryant Lane  
Tyngsborough, MA 01879

Stephen Maio  
Town of Wakefield, MA  
Town Administrator  
1 LaFayette Street  
Wakefield, MA 01880

Steve Poulos  
Town of Wenham, MA  
Town Administrator  
138 Main Street  
Wenham, MA 01984

Jeffrey Hull  
Town of Wilmington, MA  
Town Manager  
121 Glen Road  
Room 11  
Wilmington, MA 01887

Brian McCarthy  
Town of Windham, NH  
Town Administrator  
4 North Lowell Road  
Windham, NH 03087

**Lawrence Hydroelectric Project (FERC No. 2800)  
Distribution List**

Colleen Spero  
Greater Lawrence Sanitary District  
Monitoring Manager  
240 Charles Street  
North Andover, MA 01845

Brett Leavitt  
Greater Lawrence Sanitary District  
Operations Manager  
240 Charles Street  
North Andover, MA 01845

Cheri Cousens  
Greater Lawrence Sanitary District  
Executive Director  
240 Charles Street  
North Andover, MA 01845

**Additional Parties**

Robert Nasdor  
American Whitewater  
NE Stewardship Director  
65 Blueberry Hill Lane  
Sudbury, MA 01776

Kevin Longo  
Berkeley Investments  
Asset Manager  
Erika Castillo  
Castillo Law Offices, LLC  
Attorney  
170 Common Street  
Lawrence, MA 01840

Phelps Turner  
Conservation Law Foundation  
Senior Attorney  
53 Exchange Street  
Suite 200  
Portland, ME 04101

Marianne Paley Nadel  
Everett Mills  
15 Union Street  
Lawrence, MA 01840

Brad Buschur  
Groundwork Lawrence  
Project Director  
50 Island Street  
Suite 101, Entrance B  
Lawrence, MA 01840

Destiny Gonzalez  
Groundwork Lawrence  
Lead Project Coordinator  
50 Island Street  
Suite 101, Entrance B  
Lawrence, MA 01840

Jonathan Guzman  
Groundwork Lawrence  
External Affairs Manager  
50 Island Street  
Suite 101, Entrance B  
Lawrence, MA 01840

Jorge Hernandez  
Groundwork Lawrence  
Education and Workforce Development  
Director  
50 Island Street  
Suite 101, Entrance B  
Lawrence, MA 01840

Eric Lundquist  
Groundwork Lawrence  
Project Manager  
50 Island Street  
Suite 101, Entrance B  
Lawrence, MA 01840

**Lawrence Hydroelectric Project (FERC No. 2800)  
Distribution List**

Lesly Melendez  
Groundwork Lawrence  
Executive Director  
50 Island Street  
Suite 101, Entrance B  
Lawrence, MA 01840

Eddie Rosa  
Groundwork Lawrence  
Community Engagement Director  
50 Island Street  
Suite 101, Entrance B  
Lawrence, MA 01840

Armand Hyatt  
Lawrence Community Works  
Attorney  
1 Merrill Street  
Amesbury, MA 01903

Jessica Andors  
Lawrence Community Works  
Executive Director  
168 Newbury Street  
Lawrence, MA 01841

John Harden  
Lawrence Community Works  
Director of Real Estate  
168 Newbury Street  
Lawrence, MA 01841

David Meehan  
Lawrence Historical Commission  
Vice Chairman  
200 Common Street  
Lawrence, MA 01840

Jonas Stundza  
Lawrence Historical Commission  
Chairman  
200 Common Street  
Lawrence, MA 01840

Susan Grabski  
Lawrence History Center  
Executive Director  
6 Essex Street  
Lawrence, MA 01849

Evelyn Rodriguez  
Lawrence Methuen Community Coalition  
Coordinator DFC Grant Programming  
430 North Canal Street  
Lawrence, MA 01840

Anthony Curtis  
Lawrence Pa'Lante  
Resident Task Force Member  
50 Island Street  
Suite 101, Entrance B  
Lawrence, MA 01840

Martha Leavitt  
Lawrence Pa'Lante  
Resident Task Force Member  
50 Island Street  
Suite 101, Entrance B  
Lawrence, MA 01840

Brian Corrigan  
Lawrence Redevelopment Authority  
12 Methuen Street  
Lawrence, MA 01810

Francis Murphy  
Lower Merrimack River Local Advisory  
Chair  
72 Berkeley Street  
Nashua, NH 03064

Gerry Darcy  
Lupoli Companies  
Senior Vice President, Real Estate  
280 Merrimack Street  
Lawrence, MA 01843

**Lawrence Hydroelectric Project (FERC No. 2800)  
Distribution List**

Vanna Howard  
Massachusetts House of Representatives  
17th Middlesex  
23 Beacon Street  
Room 33  
Boston, MA 02133

Jacob Kaminsky  
Massachusetts House of Representatives  
17th Middlesex  
23 Beacon Street  
Room 33  
Boston, MA 02133

Christina Minicucci  
Massachusetts House of Representatives  
14th Essex District  
24 Beacon Street  
Room 448  
Boston, MA 02133

Thomas Baranowski  
Massachusetts House of Representatives  
14th Essex District  
24 Beacon Street  
Room 448  
Boston, MA 02133

Rodney Elliott  
Massachusetts House of Representatives  
16th Essex District  
24 Beacon Street  
Room B1  
Boston, MA 02133

Frank Moran  
Massachusetts House of Representatives  
17th Essex District  
24 Beacon Street  
Room 448  
Boston, MA 02133

Barry Finegold  
Massachusetts Senate  
2nd Essex Middlesex District  
24 Beacon Street  
Room 109-E  
Boston, MA 02133

Curt Rogers  
Merrimack River Watershed Council  
Executive Director  
60 Island Street  
Suite 246  
Lawrence, MA 01840

Ben Martello  
North Side Ventures  
Owner

Steve Olausen  
PAL, Inc.  
Executive Director

Rick Friberg  
TEC, Inc  
Regional Director, Strategic Planning  
Division  
282 Merrimack Street  
Lawrence, MA 01843

Ben Meade  
Trout Unlimited  
President, Nor'East Chapter

Michele Tremblay  
Upper Merrimack River Local Advisory  
Committee  
P.O. Box 3019  
Penacook, NH 03303

Ann Kuster  
US House of Representatives  
2201 Rayburn HOB  
Washington, DC 20515

**Lawrence Hydroelectric Project (FERC No. 2800)  
Distribution List**

Seth Moulton  
US House of Representatives  
6th District  
21 Front Street  
Salem, MA 01970

Chris Pappas  
US House of Representatives  
889 Elm Street  
Manchester, NH 03101

Lori Trahan  
US House of Representatives  
3rd District  
126 John Street  
Suite 12  
Lowell, MA 01852

Margaret Hassan  
US Senate  
330 Hart Senate Office Building  
Washington, DC 20510

Edward Markey  
US Senate  
255 Dirksen Senate Office Building  
Washington, DC 20510

Jeanne Shaheen  
US Senate  
506 Hart Senate Office Building  
Washington, DC 20510

Elizabeth Warren  
US Senate  
309 Hart Senate Office Building  
Washington, DC 20510

Katherine Morfill  
US Senate  
Congressional Aide  
255 Dirksen Senate Office Building  
Washington, DC 20510

Liam Horsman  
US Senate  
Edward Markey's Office  
975 JFK Federal Building  
15 New Sudbury St  
Boston, MA 02203

Angela Gile  
WinnCompanies  
Project Director

Michael O'Brien  
WinnCompanies  
Executive Vice President

Kate Hernandez  
NEIWPC  
650 Suffolk Street  
Suite 410  
Lowell, MA 01854

Alexandra Freeman  
Manzo Freeman Development  
Managing Partner  
43 Broad Street  
Hudson, MA 01749

Jed Koehler  
Greater Lawrence Community Boating  
Executive Director  
P.O. Box 955  
Lawrence, MA 01843

Joe Geary  
Woodard & Curran  
Area Manager  
40 Shattuck Rd  
Suite 110  
Andover, MA 01810

Rocky Morrison  
Clean River Project  
1022 Riverside Dr.  
Methuen, MA 01844

**Lawrence Hydroelectric Project (FERC No. 2800)  
Distribution List**

Chris Grobicki  
Andover Village Improvement Society  
Warden  
P.O. Box 5097  
Andover, MA 01810

John Hess  
Andover Village Improvement Society  
President  
P.O. Box 5097  
Andover, MA 01810